

EUROPEAN COMMISSION

ENTERPRISE AND INDUSTRY DIRECTORATE-GENERAL

SP1-Cooperation

Coordination and support action

Support actions

FP7-SEC-2011-1

Grant Agreement Number 284678

ANVIL

Analysis of Civil Security Systems in Europe

FP7-SEC-2011-284678

SEVENTH FRAMEWORK PROGRAMME

GRANT AGREEMENT No 284678

PROJECT TITLE ANVIL

Coordination and support action

Support actions

The **European Union** ("*the Union*"), represented by the **European Commission** (the "*Commission*"),
of the **one part**,

and Research Management AS, established in Fortunalia 14 , JONSVATNET, 7057, Norway
represented by James Rydock, Managing Director or his authorised representative, the *beneficiary* acting
as "*coordinator*" of the *consortium* (the "*coordinator*"), ("*beneficiary no. 1*"),

of the **other part**

HAVE AGREED to the following terms and conditions including those in the following annexes, which
form an integral part of this *grant agreement* (the "*grant agreement*").

Annex I - Description of Work

Annex II - General conditions

Annex III - Non applicable

Annex IV - Non applicable

Annex V - Non applicable

Annex VI - Form C - Financial statement per funding scheme

Annex VII - Form D - Terms of reference for the certificate on the financial statements and Form E

- Terms of reference for the certificate on the methodology

Article 1 - Accession to the *grant agreement* of the other *beneficiaries*

1. The *coordinator* shall endeavour to ensure that each legal entity identified below accedes to this *grant agreement* as a *beneficiary*, assuming the rights and obligations established by the *grant agreement* with effect from the date on which the *grant agreement* enters into force, by signing Form A in three originals, countersigned by the *coordinator*.

- **UNIVERSITEIT UTRECHT**, established in Heidelberglaan 8, UTRECHT, 3584 CS, Netherlands represented by Paul Verweel, Director and/or Mark Bovens, Scientific Director or their authorised representative ("*beneficiary no. 2*"),
- **IDEELLA FORENINGAR UTRIKESPOLITISKAINSTITUTET, INFORMATIONSAVD**, established in BOX 27035, STOCKHOLM, 102 51, Sweden represented by Lars Åman, Head of Administration or his authorised representative ("*beneficiary no. 3*"),
- **UNIVERSITY OF ESSEX**, established in WIVENHOE PARK, COLCHESTER, CO4 3SQ, United Kingdom represented by Shereen Anderson, Deputy Director (Research Support) or her authorised representative ("*beneficiary no. 4*"),

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- **INSTITUT ZA MEDUNARODNE ODNOSI**, established in UL LJUDEVITA FARKASA VUKOTINOVICA 2, ZAGREB, 10000, Croatia represented by Sanja Tisma, Director of the Institute or her authorised representative ("*beneficiary no. 5*"),
- **HELLENBERG INTERNATIONAL OY**, established in JOLLA KSENTIE 23, HELSINKI, 00850, Finland represented by Timo Hellenberg, or her authorised representative ("*beneficiary no. 6*"),
- **ISTITUTO AFFARI INTERNAZIONALI**, established in Via Angelo Brunetti 9, ROMA, 00186, Italy represented by Ettore Greco, Director or his authorised representative ("*beneficiary no. 7*"),
- **INSTITUT FÜR FRIEDENSFORSCHUNG UND SICHERHEITSPOLITIK AN DER UNIVERSITÄT HAMBURG**, established in BEIM SCHLUMP 83, HAMBURG, 20144, Germany represented by Michael Brzoska, Director or his authorised representative ("*beneficiary no. 8*"),
- **Försvarshögskolan, Swedish National Defence College**, established in Drottning Kristinas Väg 37, Stockholm, 115 93, Sweden represented by Lars Bergström, Head of Administration and/or Romulo Enmark, Rector or their authorised representative ("*beneficiary no. 9*"),
- **UNIVERISTET U BEOGRADU, FAKULTET BEZBEDNOSTI**, established in GOSPODARA VICICA 50, BEOGRAD, 11000, Serbia represented by Vladimir Cvetković, dean and/or Sladjana Djurić, vicedean or their authorised representative ("*beneficiary no. 10*"),
- **FONDATION POUR LA RECHERCHE STRATEGIQUE**, established in RUE DAMESME 27, PARIS, 75013, France represented by Camille Grand, Director and/or Jean-François Daguzan, Acting Deputy Director or their authorised representative ("*beneficiary no. 11*"),
- **UNIwersytet im. Adama Mickiewicza w Poznaniu**, established in ul. Henryka Wieniawskiego 1, POZNAN, 61712, Poland represented by Jacek Guliński, Vice Rector or his authorised representative ("*beneficiary no. 12*"),

All the *beneficiaries* together form the *consortium* (the "*consortium*").

2. The *coordinator* shall send to the *Commission* one duly completed and signed Form A per *beneficiary* at the latest 45 calendar days after the entry into force of the *grant agreement*. The two remaining signed originals shall be kept, one by the *coordinator* to be made available for consultation at the request of any *beneficiary*, and the other by the *beneficiary* concerned.

3. Should any legal entity identified above, fail or refuse to accede to the *grant agreement* within the deadline established in the previous paragraph, the *Commission* is no longer bound by its offer to the said legal entity(ies). The *consortium* may propose to the *Commission*, within the time-limit to be fixed by the latter, appropriate solutions to ensure the implementation of the *project*. The procedure established in Annex II for amendments to this *grant agreement* will apply.

4. The *beneficiaries* are deemed to have concluded a *consortium agreement* (the "*consortium agreement*") regarding the internal organisation of the *consortium*.

Article 2 - Scope

The Union has decided to grant a financial contribution for the implementation of the *project* as specified in Annex I, called *Analysis of Civil Security Systems in Europe (ANVIL)* (the "*project*") within the framework of the *SP1-Cooperation* and under the conditions laid down in this *grant agreement*.

Article 3 - Duration and start date of the project

The duration of the *project* shall be 24 months from the first day of the month after the entry into force of the *grant agreement* (hereinafter referred to as the "*start date*").

Article 4 - Reporting periods and language of reports

The *project* is divided into reporting periods of the following duration:

- P1: from month 1 to month 12
- P2: from month 13 to the last month of the *project*.

Any report and deliverable, when appropriate, required by this *grant agreement* shall be in *English*.

Article 5 - Maximum financial contribution of the Union

1. The maximum financial contribution of the Union to the *project* shall be EUR 2,009,228.00 (*two million nine thousand two hundred and twenty eight EURO*). The actual financial contribution of the Union shall be calculated in accordance with the provisions of this *grant agreement*.

2. Details of the financial contribution of the Union are contained in Annex I to this *grant agreement* which includes:

- a table of the estimated breakdown of budget and financial contribution of the Union per activity to be carried out by each of the *beneficiaries* under the *project*. *Beneficiaries* are allowed to transfer budget between different activities and between themselves in so far as the work is carried out as foreseen in Annex I.

3. The bank account of the *coordinator* to which all payments of the financial contribution of the Union shall be made is:

Name of account holder: Research Management AS

Name of bank: DNB NOR ASA

Account reference: NO7812506083506

Article 6 - Pre-financing

A *pre-financing* of EUR 1,205,536.80 (*one million two hundred and five thousand five hundred and thirty six EURO and eighty cents*) shall be paid to the *coordinator* within 45 days following the date of entry into force of this *grant agreement*. The *coordinator* shall distribute the *pre-financing* only to the *beneficiaries* who have acceded to the *grant agreement* and after the minimum number of *beneficiaries* required by the *Rules for Participation* as detailed in the call for proposals to which the *project* is related, have acceded to the *grant agreement*.

Beneficiaries hereby agree that the amount of EUR 100,461.40 (one hundred thousand four hundred and sixty one EURO and forty cents), corresponding to the *beneficiaries'* contribution to the Guarantee Fund referred to in Article II.20 and representing 5% of the maximum financial contribution of *the Union* referred to in Article 5.1, is transferred in their name by the *Commission* from the *pre-financing* into the Guarantee Fund. However, *beneficiaries* are deemed to have received the full *pre-financing* referred to in the first indent and will have to justify it in accordance with the *grant agreement*.

Article 7 - Special clauses

The following special clauses apply to this *grant agreement*:

Special clause 15

1. The *beneficiary(ies)* shall provide the *Commission* with a written confirmation that it has received (a) favourable opinion(s) of the relevant ethics committee(s) and, if applicable, the regulatory approval(s) of the competent national or local authority(ies) in the country in which the research is to be carried out before beginning any *Commission* approved research requiring such opinions or approvals. The copy of the official approval from the relevant national or local ethics committees must also be provided to the *Commission*.

Article 8 - Communication

1. Any communication or request concerning the *grant agreement* shall identify the *grant agreement* number, the nature and details of the request or communication and be submitted to the following addresses:

For the *Commission*: European Commission
Enterprise and Industry Directorate-General
Security Research
B-1049 Brussels, Belgium

For the *coordinator*: Dr. James Rydock
Research Management AS
Fortunalia 14
JONSVATNET 7057
NORWAY

2. For information or documents to be transferred by electronic means, the following addresses shall be used:

For the *Commission*: Kristien.Vangoey@ec.europa.eu

For the *coordinator*: jrydock@researchmgt.com

3. In case of refusal of the notification or absence of the recipient, the *beneficiary* or the *consortium*, as the case may be, is deemed to have been notified on the date of the latest delivery, if notification to the *coordinator* has been sent to one of the addresses mentioned in paragraphs 1 and 2 and to their legal representative. Other *beneficiaries* are deemed to have been notified if notification has been sent to the address mentioned in Article 1.1.

4. Any communication or request relating to the processing of personal data (Article II.13) shall be submitted, using the address(es) for the *Commission* identified in paragraphs 1 and 2, to the Controller responsible for the processing: Head of Unit of Security Research.

Article 9 - Applicable law and competent court

The financial contribution of *the Union* is a contribution from *the Union* research budget with the aim to implement the 7th Research Framework Programme (FP7) and it is incumbent on the Commission to execute FP7. Accordingly, this *grant agreement* shall be governed by the terms of this *grant agreement*, the European Community and European Union acts related to FP7, the Financial Regulation applicable to the general budget and its implementing rules and other European Community and European Union law and, on a subsidiary basis, by the law of Belgium.

Furthermore the *beneficiary* is aware and agrees that the Commission may take a decision to impose pecuniary obligations, which shall be enforceable in accordance with Article 299 of the Treaty on the Functioning of the European Union and Articles 164 and 192 of the Treaty establishing the *European Atomic Energy Community*.

Notwithstanding the *Commission's* right to directly adopt the recovery decisions referred to in the previous paragraph, the General Court, or on appeal, the Court of Justice of the European Union, shall have sole jurisdiction to hear any dispute between *the Union* and any *beneficiary* concerning the interpretation, application or validity of this *grant agreement* and the validity of the decision mentioned in the second paragraph.

Article 10 - Application of the *grant agreement* provisions

Any provision of this part of the *grant agreement*, shall take precedence over the provisions of any of the Annexes. The provisions of Annex III shall take precedence over the provisions of Annex II, and both shall take precedence over the provisions of Annex I.

The special clauses set out in Article 7 shall take precedence over any other provisions of this *grant agreement*.

Article 11 - Entry into force of the *grant agreement*

This *grant agreement* shall enter into force after its signature by the coordinator and the *Commission*, on the day of the last signature.

Done in two originals in English.

For the *coordinator* done at JONSVATNET

For the *Commission* done at Brussels

Research Management AS
Name of the legal entity

MARCO MALACARNE
AUTHORISED
REPRESENTATIVE OF
DANIEL CALLEJA CRESPO

Marco Malacarne
European Commission
DG ENTERPRISE and INDUSTRY
Acting Director Dir. H
B-1049 Brussels

James P. Rydbeck
Name of the legal representative

.....
Name of the legal representative

Research Management AS

Org. nr. 991 093 710

Stamp of the organisation (if applicable)

Managing Director
J. Rydbeck
Signature of legal representative

Marco Malacarne
Signature of legal representative

06.02.2012
Date

13.02.2012
Date

JR @

FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

UNIVERSITEIT UTRECHT, represented for the purpose hereof by Paul Verweel, Director, and/or Mark Bovens, Scientific Director, or her/his/their authorised representative, established in Heidelberglaan 8, UTRECHT, 3584 CS, Netherlands acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 2*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14, JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **UNIVERSITEIT UTRECHT**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

UNIVERSITEIT UTRECHT

Research Management AS

Prof. dr. P. Verweel

Name of legal representative(s)

James Rydock

Name of legal representative(s)

Signature of legal representative(s)

Signature of legal representative(s)

12-03-2012

Date



Universiteit Utrecht

Stamp of the organisation

20.03.2012

Date

Research Management AS

Org. nr. 991 093 710

Stamp of the organisation

FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

IDEELLA FORENINGAR UTRIKESPOLITISKAINSTITUTET, INFORMATIONSAVD, represented for the purpose hereof by Lars Åman, Head of Administration, or his authorised representative, established in BOX 27035, STOCKHOLM, 102 51, Sweden acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 3*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14, JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **IDEELLA FORENINGAR UTRIKESPOLITISKAINSTITUTET, INFORMATIONSAVD**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

IDEELLA FORENINGAR
UTRIKESPOLITISKAINSTITUTET,
INFORMATIONSAVD

Research Management AS

LARS ÅMAN
Name of legal representative(s)

James Ryplack
Name of legal representative(s)

[Signature]
Signature of legal representative(s)

[Signature]
Signature of legal representative(s)

2012-03-12
Date

20.03.2012
Date Research Management AS
Org. nr. 991 093 710

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FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

UNIVERSITY OF ESSEX, represented for the purpose hereof by Shereen Anderson, Deputy Director (Research Support), or her authorised representative, established in WIVENHOE PARK, COLCHESTER, CO4 3SQ, United Kingdom acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 4*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14 , JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **UNIVERSITY OF ESSEX**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

UNIVERSITY OF ESSEX

Research Management AS

Shereen Anderson
Name of legal representative(s)

James Rydock
Name of legal representative(s)

[Signature]
Signature of legal representative(s)

[Signature]
Signature of legal representative(s)

6/3/2012
Date

16.03.2012
Date

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Research Management AS
Org. nr. 991 093 710
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FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

INSTITUT ZA MEDUNARODNE ODNOSI, represented for the purpose hereof by Sanja Tisma, Director of the Institute, or her authorised representative, established in UL LJUDEVITA FARKASA VUKOTINOVICA 2, ZAGREB, 10000, Croatia acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 5*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14, JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **INSTITUT ZA MEDUNARODNE ODNOSI**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

INSTITUT ZA MEDUNARODNE ODNOSI

Research Management AS

SANJA TIŠMA

Name of legal representative(s)

Sanja Tisma

Signature of legal representative(s)

March 8th, 2012

Date



Stamp of the organisation

James Rydock

Name of legal representative(s)

J. Rydock

Signature of legal representative(s)

16.03.2012

Date

Research Management AS

Org. nr. 991 093 710

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CTK

FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

HELLENBERG INTERNATIONAL OY, represented for the purpose hereof by Timo Hellenberg, or her/his/their authorised representative, established in JOLLAKESENTIE 23, HELSINKI, 00850, Finland acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 6*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14, JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **HELLENBERG INTERNATIONAL OY**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

HELLENBERG INTERNATIONAL OY

Research Management AS

Timo Hellenberg

Name of legal representative(s)

James Rydbeck

Name of legal representative(s)

Signature of legal representative(s)

Signature of legal representative(s)

1.3.2012

Date

hellenberg
Challenging Disasters
www.hellenberg.org

Stamp of the organisation

19.3.2012

Date

Research Management AS
Org. nr. 991 093 710

Stamp of the organisation

FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

ISTITUTO AFFARI INTERNAZIONALI, represented for the purpose hereof by Ettore Greco, Director, or his authorised representative, established in Via Angelo Brunetti 9, ROMA, 00186, Italy acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 7*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14, JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **ISTITUTO AFFARI INTERNAZIONALI**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

ISTITUTO AFFARI INTERNAZIONALI

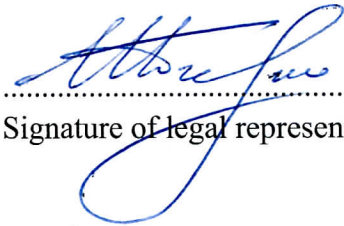
Research Management AS

Ettore Greco

Name of legal representative(s)

James Rydock

Name of legal representative(s)



Signature of legal representative(s)



Signature of legal representative(s)

09/03/2012

Date

16.03.2012

Date

Research Management AS

Org. nr. 991 093 710

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FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

INSTITUT FÜR FRIEDENSFORSCHUNG UND SICHERHEITSPOLITIK AN DER UNIVERSITÄT HAMBURG, represented for the purpose hereof by Michael Brzoska, Director, or his authorised representative, established in BEIM SCHLUMP 83, HAMBURG, 20144, Germany acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 8*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14, JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

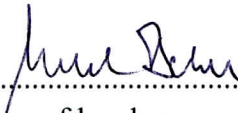
Done in 3 copies, of which one shall be kept by the *coordinator* and one by **INSTITUT FÜR FRIEDENSFORSCHUNG UND SICHERHEITSPOLITIK AN DER UNIVERSITÄT HAMBURG**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

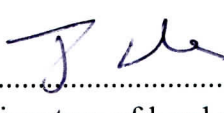
INSTITUT FÜR FRIEDENSFORSCHUNG
UND SICHERHEITSPOLITIK AN DER
UNIVERSITÄT HAMBURG

Research Management AS

.....
MICHAEL BRZOSKA
.....
Name of legal representative(s)

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James Rydbeck
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Name of legal representative(s)

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Signature of legal representative(s)

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Signature of legal representative(s)

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8 March 2012
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Date

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20.03.2012
.....
Date

Institut für Friedensforschung
und Sicherheitspolitik - IFSH
an der Universität Hamburg
Beim Schlump 83 · 20144 Hamburg
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Research Management AS
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FP7 GRANT AGREEMENT


ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

Försvarshögskolan, Swedish National Defence College, represented for the purpose hereof by Lars Bergström, Head of Administration, and/or Romulo Enmark, Rector, or her/his/their authorised representative, established in Drottning Kristinas Väg 37, Stockholm, 115 93, Sweden acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 9*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14 , JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **Försvarshögskolan, Swedish National Defence College**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.


Försvarshögskolan, Swedish National Defence
College

Research Management AS


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Name of legal representative(s)


.....
Name of legal representative(s)

Lars Bergström
University College
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Signature of legal representative(s)


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Signature of legal representative(s)

2012-03-12
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Date

20.03.2012
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Date


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FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

UNIVERISTET U BEOGRADU, FAKULTET BEZBEDNOSTI, represented for the purpose hereof by Vladimir Cvetković, dean, and/or Sladjana Djurić, vicedean, or her/his/their authorised representative, established in GOSPODARA VICICA 50, BEOGRAD, 11000, Serbia acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 10*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14, JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **UNIVERISTET U BEOGRADU, FAKULTET BEZBEDNOSTI**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

UNIVERISTET U BEOGRADU, FAKULTET
BEZBEDNOSTI

Research Management AS

PROF. DR. VLADIMIR CVETKOVIĆ

.....
Name of legal representative(s)

.....
Signature of legal representative(s)

.....
Date 13 MAR 2012

.....
Stamp of the organisation



James Rydick

.....
Name of legal representative(s)

.....
Signature of legal representative(s)

.....
Date

20.03.2012

Research Management AS

Org. nr. 991 093 710

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Stamp of the organisation

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FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

FONDATION POUR LA RECHERCHE STRATEGIQUE, represented for the purpose hereof by Camille Grand, Director, and/or Jean-François Daguzan, Acting Deputy Director, or her/his/their authorised representative, established in RUE DAMESME 27, PARIS, 75013, France acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 11*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14, JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **FONDATION POUR LA RECHERCHE STRATEGIQUE**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

FONDATION POUR LA RECHERCHE
STRATEGIQUE

Research Management AS

Daguzan Jean-François
Name of legal representative(s)

James Rydbeck
Name of legal representative(s)

[Signature]
Signature of legal representative(s)

[Signature]
Signature of legal representative(s)

14.03.2012
Date

Fondation pour la Recherche Stratégique
4 bis rue des Pâtures
75016 Paris
N° SIREN : 394 095 533

Stamp of the organisation

20.03.2012
Date

Research Management AS
Org. nr. 991 093 710

Stamp of the organisation

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FP7 GRANT AGREEMENT

ANNEX IV - FORM A - ACCESSION OF BENEFICIARIES TO THE GRANT AGREEMENT

UNIWERSYTET IM. ADAMA MICKIEWICZA W POZNANIU, represented for the purpose hereof by Jacek Guliński, Vice Rector, or his authorised representative, established in ul. Henryka Wieniawskiego 1, POZNAN, 61712, Poland acting as its legal authorised representative, hereby consents to become a *beneficiary* ("*beneficiary no. 12*") to *grant agreement* N° 284678 (relating to *project "Analysis of Civil Security Systems in Europe"*) concluded between the European Commission and Research Management AS established in Fortunalia - 14 , JONSVATNET, 7057, Norway and accepts in accordance with the provisions of the aforementioned *grant agreement* all the rights and obligations of a *beneficiary*.

Done in 3 copies, of which one shall be kept by the *coordinator* and one by **UNIWERSYTET IM. ADAMA MICKIEWICZA W POZNANIU**, the third being sent to the *Commission* by the coordinator in accordance with Articles 1.1 and 1.2 and Article 8 of the grant agreement.

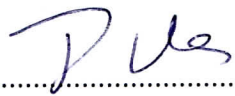
UNIWERSYTET IM. ADAMA
MICKIEWICZA W POZNANIU

Research Management AS

prof. Jacek Witkoś
.....
Name of legal representative(s)
Proroktor

James Rydock
.....
Name of legal representative(s)

Prof. dr hab. Jacek Witkoś
.....
Signature of legal representative(s)


.....
Signature of legal representative(s)

15.03.2012
.....
Date

20.03.2012
.....
Date

UNIWERSYTET
im. Adama Mickiewicza w Poznaniu
ul. H. Wieniawskiego 1
61-712 Poznań

Research Management AS
Org. nr. 991 093 710

Stamp of the organisation

Stamp of the organisation